

BAUSCH + LOMB

3Q23 Financial Results



Forward-Looking Statements; Non-GAAP Information

This presentation contains forward-looking information and statements, within the meaning of applicable securities laws (collectively, "forward-looking statements"), including, but not limited to, statements regarding future prospects and performance of Bausch + Lomb Corporation ("Bausch + Lomb", the "Company", "we", "us", or "B+L") (including the Company's 2023 full-year guidance), our anticipated roadmap to accelerate growth and the steps thereof, our anticipated plan to rewire the Company for optimal performance and the anticipated elements of such plan and our ability to successfully achieve such plan and its elements, our anticipated growth drivers and the expected timing and impact thereof (including the expected timing of resolving the Lynchburg implementation disruptions and optimizing the system upgrade at that facility and other supply chain initiatives), the anticipated submission, approval and launch dates for certain of our pipeline products and R&D programs, the anticipated geographic expansions and planned line extensions for certain of our products, the expected market acceptance and performance for certain of our products (including the recently launched Miebo™ and the recently acquired Xidra® and pipeline products), the expected market size for certain of the markets in which we have or expect to have products, the timing of commencement and completion of clinical studies and other development work, anticipated effect of current market conditions and recessionary pressures in one or more of our markets, the anticipated effect of macroeconomic factors, including inflation, and the anticipated impact of the COVID-19 pandemic on the Company. Forward-looking statements may generally be identified by the use of the words "anticipates," "expects," "predicts," "projects," "goals," "intends," "plans," "should," "could," "would," "may," "might," "will," "strive," "believes," "estimates," "potential," "target," "commit," "forecast," "outlook," "tracking," or "continue" and positive and negative variations or similar expressions, and phrases or statements that certain actions, events or results may, could, should or will be achieved, received or taken or will occur or result, and similar such expressions also identify forward-looking information. These forward-looking statements, including the Company's 2023 full-year guidance, are based upon the current expectations and beliefs of management and are provided for the purpose of providing additional information about such expectations and beliefs, and readers are cautioned that these statements may not be appropriate for other purposes. These forward-looking statements are subject to certain risks and uncertainties that could cause actual results to differ materially from those described in the forward-looking statements. These risks and uncertainties include, but are not limited to, the risks and uncertainties discussed in Bausch + Lomb's filings with the U.S. Securities and Exchange Commission ("SEC") and the Canadian Securities Administrators ("CSA") (including the Company's Annual Report on Form 10-K for the year ended December 31, 2022 and its most recent quarterly filings), which factors are incorporated herein by reference. They also include, but are not limited to, risks and uncertainties relating to the expected timing of resolving the Lynchburg implementation disruptions and optimizing the system upgrade at that facility and other supply chain initiatives. They also include risks and uncertainties respecting the proposed plan to spin off or separate the Company from Bausch Health Companies Inc. ("BHC"), including the expected benefit and costs of the spin-off transaction, the expected timing of completion of the spin-off transaction and its terms (including the expectation that the spin-off transaction will be completed following the achievement of targeted net leverage ratios, subject to market conditions and receipt of applicable shareholder and other necessary approvals), the ability to complete the spin-off transaction considering the various conditions to the completion of the spin-off transaction (some of which are outside the Company's and BHC's control, including conditions related to regulatory matters and receipt of applicable shareholder and other approvals), the impact of any potential sales of the Company's common shares by BHC that market or other conditions are no longer favorable to completing the transaction, that applicable shareholder, stock exchange, regulatory or other approval is not obtained on the terms or timelines anticipated or at all, business disruption during the pendency of or following the spin-off transaction, diversion of management time on spin-off transaction-related issues, retention of existing management team members, the reaction of customers and other parties to the spin-off transaction, the structure of the spin-off transaction and related distribution, the qualification of the spin-off transaction as a tax-free transaction for Canadian and/or U.S. federal income tax purposes (including whether or not an advance ruling from the Canada Revenue Agency and/or the Internal Revenue Service will be sought or obtained), the ability of the Company and BHC to satisfy the conditions required to maintain the tax-free status of the spin-off transaction (some of which are beyond their control), other potential tax or other liabilities that may arise as a result of the spin-off transaction, the potential dis-synergy costs resulting from the spin-off transaction, the impact of the spin-off transaction on relationships with customers, suppliers, employees and other business counterparts, general economic conditions, conditions in the markets the Company is engaged in, behavior of customers, suppliers and competitors, technological developments and legal and regulatory rules affecting the Company's business. In particular, the Company can offer no assurance that any spin-off transaction will occur at all, or that any spin-off transaction will occur on the terms and timelines anticipated by the Company and BHC. They also include risks and uncertainties respecting the acquisition of Xidra and certain other ophthalmology assets, including our ability to effectively and efficiently integrate the acquired business into our existing business; the effect of the transaction on Bausch + Lomb's ability to maintain relationships with customers, suppliers, and other business partners; risks relating to potential diversion of management attention away from Bausch + Lomb's ongoing business operations; risks relating to increased levels of debt as a result of debt incurred to finance such transaction, including in regards to compliance with our debt covenants; and risks that the Company may not realize the expected benefits of that transaction on a timely basis or at all. They also include, but are not limited to, risks and uncertainties caused by or relating to the evolving COVID-19 pandemic, including potential effects and economic and future impact of that pandemic. Finally, they also

include, but are not limited to, risks and uncertainties caused by or relating to a potential recession and other adverse economic conditions (such as inflation and slower growth), which could adversely impact our revenues, expenses and resulting margins and economic factors over which we have no control, including inflationary pressures as a result of historically high domestic and global inflation and otherwise, interest rates, foreign currency rates, and the positional effect of such factors on revenues, expenses and resulting margins. In addition, certain material factors and assumptions have been applied in making these forward-looking statements, including the assumption that the risks and uncertainties outlined above will not cause actual results or events to differ materially from those described in these forward-looking statements. In addition, Management has also made certain assumptions regarding our 2023 full-year guidance with respect to expectations regarding base performance growth, currency impact, run-rate dis-synergies and inflation, expectations regarding adjusted gross margin (non-GAAP), adjusted SG&A expense (non-GAAP) and the Company's ability to continue to manage such expense in the manner anticipated and the anticipated timing and extent of the Company's R&D expense.

Readers are cautioned not to place undue reliance on any of these forward-looking statements. These forward-looking statements speak only as of the date hereof. Bausch + Lomb undertakes no obligation to update any of these forward-looking statements to reflect events or circumstances after the date of this presentation or to reflect actual outcomes, unless required by law.

The guidance in this presentation is only effective as of the date given, Nov. 1, 2023. Distribution or reference of this deck following Nov. 1, 2023 does not constitute the Company updating guidance.

Non-GAAP Information: To supplement the financial measures prepared in accordance with U.S. generally accepted accounting principles (GAAP), the Company uses certain non-GAAP financial measures and ratios, including (i) EBITDA, (ii) Adjusted EBITDA, (iii) Adjusted EBITDA Margin, (iv) EBITA, (v) Adjusted EBITA, (vi) Adjusted Gross Profit, (vii) Adjusted Gross Margin, (viii) Adjusted SG&A, (ix) Adjusted Net Income attributable to Bausch + Lomb, (x) Adjusted Tax Rate, (xi) Constant Currency Change/Constant Currency Growth/Constant Currency Revenue Growth (also referred to as "cc"), (xii) Adjusted Earnings Per Share ("EPS") attributable to Bausch + Lomb, (xiii) Adjusted Cash Flow from Operations/Adjusted Cash used by Operations, (xiv) Adjusted EBITDA excluding foreign exchange/Adjusted EBITDA growth (change) excluding foreign exchange, and (xv) Adjusted R&D. Management uses some of these non-GAAP measures and ratios as key metrics in the evaluation of Company performance and the consolidated financial results and, in part, in the determination of cash bonuses for its executive officers. The Company believes these non-GAAP measures and ratios are useful to investors in their assessment of our operating performance and the valuation of the Company. In addition, these non-GAAP measures address questions the Company routinely receives from analysts and investors and, in order to assure that all investors have access to similar data, the Company has determined that it is appropriate to make this data available to all investors.

However, these measures and ratios are not prepared in accordance with GAAP nor do they have any standardized meaning under GAAP. In addition, other companies may use similarly titled non-GAAP financial measures and ratios that are calculated differently from the way we calculate such measures and ratios. Accordingly, our non-GAAP financial measures and ratios may not be comparable to such similarly titled non-GAAP measures and ratios of other companies. We caution investors not to place undue reliance on such non-GAAP measures and ratios, but instead to consider them with the most directly comparable GAAP measures and ratios. Non-GAAP financial measures and ratios have limitations as analytical tools and should not be considered in isolation. They should be considered as a supplement to, not a substitute for, or superior to, the corresponding measures calculated in accordance with GAAP.

The reconciliations of these historic non-GAAP financial measures and ratios to the most directly comparable financial measures and ratios calculated and presented in accordance with GAAP are shown in the appendix hereto. However, for outlook purposes, the Company does not provide reconciliations of projected Adjusted EBITDA (non-GAAP) to projected GAAP net income (loss), projected Adjusted Gross Margin (non-GAAP) to projected GAAP Gross Margin, or projected Constant Currency Revenue Growth to projected GAAP Revenue Growth due to the inherent difficulty in forecasting and quantifying certain amounts that are necessary for such reconciliations. These amounts may be material and, therefore, could result in the GAAP measure or ratio being materially different from the projected non-GAAP measure or ratio.

For further information on non-GAAP financial measures and ratios, please see the Appendix.



Q3 Highlights

Financial Results & Outlook

Growth Drivers

Three Key Takeaways



Growing Revenue At or Above Market

+8% CC¹ revenue growth vs 3Q22

Preparing for one of most active
launch years in company history



Building Selling Excellence

Leading in dry eye disease

Strong early Miebo™ performance,
unlocking full Xiidra® potential

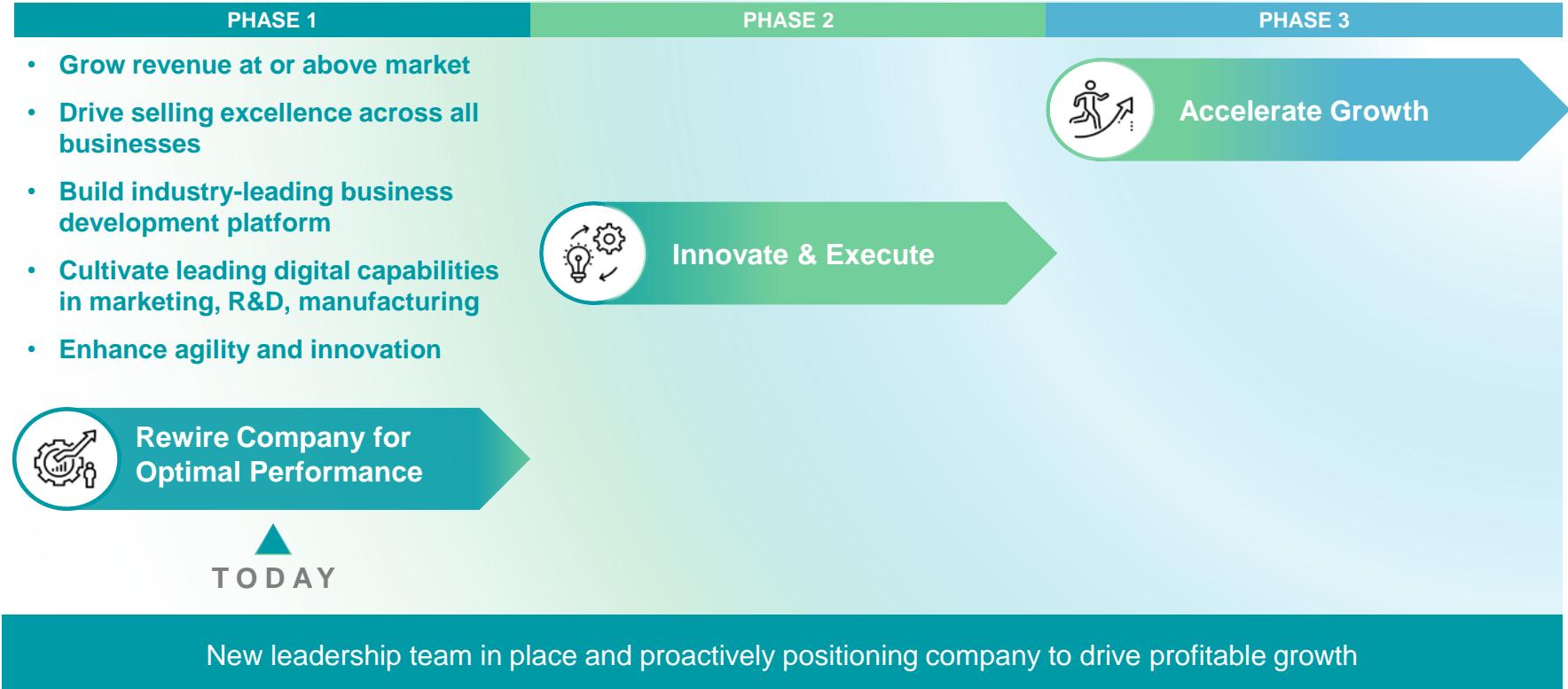


Improving Supply Chain

Expect optimized order processing
at Lynchburg facility in Q1 2024

Leadership team in place to
strengthen supply chain

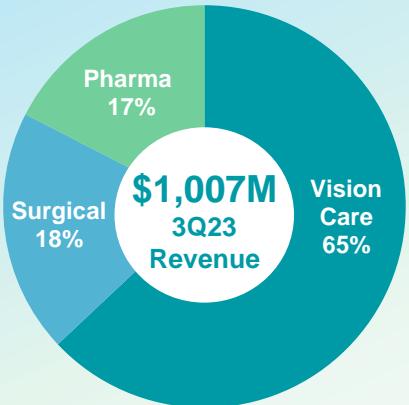
Executing On Our Roadmap to Accelerate Growth¹



Solid Revenue Growth Driven by Performance in Key Franchises

3Q23 vs. 3Q22

+7% Revenue Growth Reported
+8% Revenue Growth CC^{1,3}



\$187M 3Q23 Adj. EBITDA¹

-\$14M Adj. EBITDA FX headwinds

Vision Care²



Surgical



Pharmaceuticals²



3Q23 REPORTED REVENUE

\$648M

\$185M

\$174M

3Q23 CONSTANT CURRENCY REVENUE GROWTH¹

+11%

Growth momentum in Lumify®, Eye Vitamins, Daily SiHy, Artelac®

Improving lens order processing at Lynchburg distribution facility

+6%

Continuing to transition portfolio to premium IOLs

Delivering consistent level of supply remains a focus area

+1%

Strong early Miebo launch, closed Xiidra acquisition

Growth in Vyzulta® and Intl. Pharma, offset by supply impact on mature brands

1. This is a non-GAAP measure or ratio. See Slide 1 and Appendix for further information on non-GAAP measures and ratios.

2. Effective in the first quarter of 2023, certain products historically included in the reported results of the Pharmaceuticals segment are now included in the reported results of the Vision Care segment and certain products included in the reported results of the Vision Care segment are now included in the reported results of the Pharmaceuticals segment. Management believes these movements are necessary in order to better align these products with the groupings of similar products. The net impact of these product movements was not material to the periods presented. Prior period presentations of segment revenues have been conformed to the current segment reporting structure.

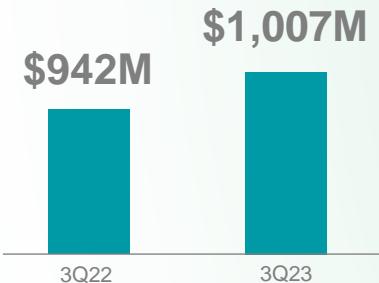
3. Constant currency.



Financial Results

3Q23 Revenue Drivers

BAUSCH + LOMB



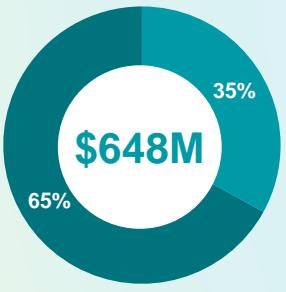
+7% 3Q23 Revenue Growth
Reported

+8% 3Q23 Revenue Growth
Constant Currency¹

Strong revenue growth across
key product franchises

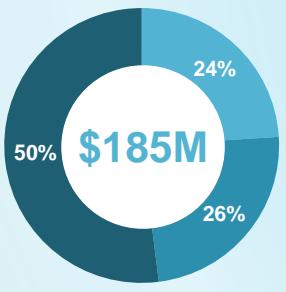
-\$10M revenue FX headwinds

Vision Care³



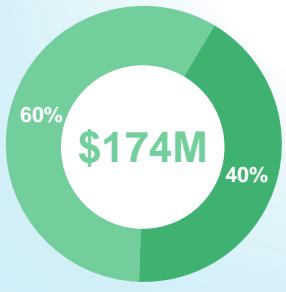
■ Consumer ■ Contact Lens

Surgical



■ Implantables ■ Equipment
■ Consumables/Other

Pharmaceuticals³



■ U.S. ■ International

3 Q 2 3 C O N S T A N T C U R R E N C Y R E V E N U E G R O W T H ¹

+11%

- Growth momentum in key brands
- Lumify (+47% reported, +47% cc¹)
- Eye Vitamins (+6% reported, +6% cc¹)
- Artelac (+11% reported, +11% cc¹)
- Daily SiH (+79% reported)
- Lens portfolio (+3% reported, +5% cc¹), excluding impact of Lynchburg distribution disruptions (+5% reported, +7% cc¹)

+6%

- Consumables (+9% reported, +8% cc¹)
- Equipment (+12% reported, +10% cc¹)
- Implantables (0% reported, -2% cc¹), excluding EyeCee One IOL product hold (+13% reported, +10% cc¹), strong growth in premium IOLs (+44% reported, +33% cc¹)
- Inconsistent supply leading to higher cost of inventory and pressure on margins

+1%

- Vyzulta (+46% reported, +54% cc¹), +19% TRx growth driving performance²
- U.S. Pharma (-2% reported), strong growth in Vyzulta, offset by supply impact on mature brands
- International Pharma (+4% reported, +4% cc¹), growth across key markets

1. Constant currency. This is a non-GAAP measure or ratio. See Slide 1 and Appendix for further information on non-GAAP measures and ratios.

2. IOVIA NPA monthly, U.S. only.

3. Effective in the first quarter of 2023, certain products historically included in the reported results of the Pharmaceuticals segment are now included in the reported results of the Vision Care segment and certain products included in the reported results of the Vision Care segment are now included in the reported results of the Pharmaceuticals segment. Management believes these movements are necessary in order to better align these products with the groupings of similar products. The net impact of these product movements was not material to the periods presented. Prior period presentations of segment revenues have been conformed to the current segment reporting structure.

3Q23 Total Bausch + Lomb P&L¹ (Non-GAAP)²

Bausch + Lomb	3Q23	3Q22	Reported Change	Constant Currency Change ²
Vision Care Revenue ³	\$648M	\$597M	9%	11%
Surgical Revenue	\$185M	\$172M	8%	6%
Pharmaceuticals Revenue ³	\$174M	\$173M	1%	1%
Total Revenue	\$1,007M	\$942M	7%	8%
Adj. Gross Profit ²	\$617M	\$570M	8%	10%
Adj. Gross Margin ²	61.3%	60.5%	80 bps	
Adj. R&D ²	\$81M	\$77M	(5%)	(4%)
Adj. R&D % of Revenue	8.0%	8.2%		
Adj. SG&A ²	\$396M	\$360M	(10%)	(10%)
Adj. SG&A % of Revenue	39.3%	38.2%		
Adj. EBITA ²	\$140M	\$132M	6%	14%
Depreciation	\$35M	\$34M	3%	0%
Stock Based Compensation	\$16M	\$18M	(11%)	(11%)
Adj. EBITDA^{2,4}	\$187M	\$187M	0%	4%
Adj. EBITDA Margin ²	18.6%	19.9%		
Adj. Net Income Attributable to B+L ²	\$76M	\$107M	(29%)	(21%)
Adj. EPS Attributable to B+L ²	\$0.22	\$0.31		

1. Products with sales outside the United States impacted by F/X changes.

2. This is a non-GAAP measure or ratio. See Slide 1 and Appendix for further information on non-GAAP measures and ratios.

3. Effective in the first quarter of 2023, certain products historically included in the reported results of the Pharmaceuticals segment are now included in the reported results of the Vision Care segment and certain products included in the reported results of the Vision Care segment are now included in the reported results of the Pharmaceuticals segment. Management believes these movements are necessary in order to better align these products with the groupings of similar products. The net impact of these product movements was not material to the periods presented. Prior period presentations of segment revenues have been conformed to the current segment reporting structure.

4. Includes transactional FX and NCI. FX headwinds were -\$14M (-\$7M transactional and -\$7M transactional) to Adj. EBITDA for 3Q23.

3Q23 vs. 3Q22 Revenue:

-\$10M FX Headwinds

3Q23 vs. 3Q22 Adj. EBITDA²:

-\$14M FX Headwinds

+7% Adj. EBITDA Growth Excluding FX²

-\$7M Lynchburg Disruptions

3Q23 Total Bausch + Lomb P&L¹ (GAAP)

Bausch + Lomb	3Q23	3Q22	Reported Change	Constant Currency Change ²
Vision Care Revenue ³	\$648M	\$597M	9%	11%
Surgical Revenue	\$185M	\$172M	8%	6%
Pharmaceuticals Revenue ³	\$174M	\$173M	1%	1%
Total Revenue	\$1,007M	\$942M	7%	8%
Gross Profit	\$568M	\$510M	11%	14%
Gross Margin	56.4%	54.1%	230 bps	
R&D	\$82M	\$77M	(6%)	(5%)
<i>R&D % of Revenue</i>	8.1%	8.2%		
SG&A	\$418M	\$381M	(10%)	(10%)
<i>SG&A % of Revenue</i>	41.5%	40.4%		
Operating Income	\$40M	\$46M		
Net Loss Attributable to B+L	(\$84M)	(\$18M)		
<i>Net Loss Margin</i>	(8.3%)	(1.9%)		
EPS Attributable to B+L	(\$0.24)	(\$0.05)		

1. Products with sales outside the United States impacted by F/X changes.

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Outlook

Raising Full-Year 2023 Revenue and Adjusted EBITDA (non-GAAP)¹ Guidance³

	Prior Guidance (May 2023)	Prior Guidance (Aug. 2023)	Current Guidance (Nov. 2023)
Total Revenue	\$3.90B - \$3.95B	\$3.95B - \$4.00B	\$4.035B - \$4.085B
Adj. EBITDA ¹	\$700M - \$750M	\$700M - \$750M	\$710M - \$760M
Key Assumptions			
Interest Expense	~\$215M	~\$225M	~\$270M²
R&D	~8% of revenue	~8% of revenue	~8% of revenue
Adj. Tax Rate ¹	~6%	~6%	~6%
Avg. Fully Diluted Share Count	~352M	~352M	~352M
CapEx	~\$200M	~\$200M	~\$175M
Depreciation and Stock Based Comp	~\$220M⁴	~\$220M⁴	~\$220M⁴

Raising FY23 Revenue Guidance

9.5 - 10.5% Constant Currency Growth¹

-\$85M FX Headwinds

\$80-90M Xiidra 4Q23 Revenue

Raising FY23 Adj. EBITDA¹ Guidance

-\$55M FX Headwinds

-\$30M Xiidra 4Q23 Adj. EBITDA¹

-\$20M Q3 YTD Lynchburg Disruptions

Adj. Gross Margin¹

~60.5% FY23 Adj. Gross Margin¹

1. This is a non-GAAP measure or ratio. See Slide 1 and Appendix for further information on non-GAAP measures or ratios. See slides 8 and 9 and 27 and 28 for disclosure of historic non-GAAP measures and ratios and their historic comparable GAAP measures and ratios.

2. Current Guidance - Interest Expense includes interest on the outstanding \$2.969B of Term Loans, \$1.400B of 8.375% 2028 Senior Secured Notes, \$175M of revolving credit facility (as of 11/1/2023) and amortization and write-down of deferred financing costs. It excludes an upfront financing commitment cost of \$16 million directly related to the Xiidra acquisition.

3. The guidance in this presentation is only effective as of the date given, Nov. 1, 2023, and will not be updated or affirmed unless and until the Company publicly announces updated or affirmed guidance. Distribution or reference of this deck following Nov. 1, 2023 does not constitute the Company re-affirming guidance. See Slide 1 for further information on forward-looking statements.

4. Does not include the potential expense acceleration of certain grants upon final separation.

A close-up, black and white photograph of a woman's eyes. The eyes are looking slightly upwards and to the right. The lighting is soft, highlighting the eyelashes and the texture of the skin around the eyes. The background is out of focus.

Growth Drivers

Taking Action to Strengthen Supply Chain¹



- 1 Appointed proven supply chain leader with 25+ year track record in medical devices
- 2 Made progress in the quarter to normalize Lynchburg facility order processing
- 3 Expect to reach optimized level of order processing at Lynchburg facility in Q1 2024
- 4 Taking steps to optimize surgical component availability and provide consistent level of supply
- 5 Early stages of developing strategy to turn supply chain into competitive advantage

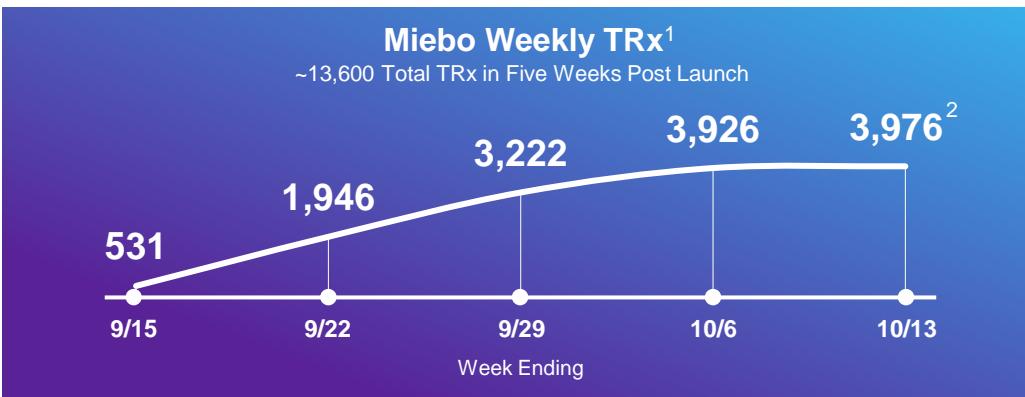
Launched Miebo in Q3, Strong Early Performance



First-in-class prescription eye drop approved for dry eye disease (DED) that directly targets tear evaporation



DED affects more than 38 million Americans, with ~90% experiencing evaporative dry eye³



"Miebo is potentially a transformative medication, a revolution in the dry eye space."

Darrell White, MD

"This launch will be a game changer because Miebo works, pure and simple."

John Sheppard, MD

"With Miebo, ECPs can take a new approach to DED with a first-in-class option."

Paul Karpecki, OD

Completed Xiidra Acquisition, Transformed Pharmaceuticals Business



Specifically approved to treat signs and symptoms of DED, focusing on **inflammation associated with dry eye**

Completed acquisition of Xiidra in September 2023, focused on transition in Q4 2023 and relaunch



- ✓ Differentiated clinical profile – Signs and symptoms of DED focusing on inflammation
- ✓ Well established – Xiidra is a leading DED branded Rx product in the market
- ✓ Competitive formulary coverage and proven market access track record
- ✓ Strong intellectual property portfolio, generics settlements reached for Q2 2032 entry

Xiidra + Miebo: Holistic Approach to DED Treatment

Dry Eye Disease Opportunity



Bausch + Lomb Approach

Multi-factorial disease,
requires different treatment options

Large ~\$1.7B U.S. market¹,
DED affects more than 38M Americans²

Underdiagnosed and undertreated,
~96% of U.S. patients not treated with an Rx product²

Highly promotionally sensitive,
driven by field force, ECP and DTC campaigns

Full treatment paradigm of inflammatory
and evaporative dry eye in one portfolio

Leadership in DED category elevates
relevance to physicians and managed care

Leverage portfolio investment to
drive disease awareness

Largest field force with highest share
of voice in DED Rx market

1. Ophthalmology Company & Drug Insights, Clarivate / DRG.

2. Downs P. 2020 Dry Eye Products Market Report: A Global Analysis for 2019 to 2025. Market Scope; 2020. | Lemp MA, Crews LA, Bron AJ. (2012). Distribution of Aqueous-Deficient and Evaporative Dry Eye in a Clinic-Based Cohort: a retrospective study. *Cornea*, 31(5), 472-478. 2012;31(5):472-478. doi:10.1097/ICO.0b013e318225415a.

Path to Continue Growth Momentum in Key Franchises¹

Consumer



Redness Relief

Eye Illuminations

Preservative Free
Allergy Symptoms

2023

2024



Lumify

+47% reported revenue growth in 3Q23 vs. 3Q22

Launched Lumify Eye Illuminations™ specialty eye care line in 3Q23

Contact Lenses



Daily SiHy
SVS

Daily SiHy
Multifocal

Daily SiHy
Toric

2023

2024



Daily SiHy

+79% reported revenue growth in 3Q23 vs. 3Q22

Launched Multifocal in U.S. and SVS in China in 2Q23

Surgical



enVista
ASPIRE

Extended Range

LUX

LuxLife
Trifocal

enVista
ENVY

Trifocal

enVista
EDOF

2023

2024



Premium IOLs

+44% reported revenue growth in 3Q23 vs. 3Q22

Continuing to expand portfolio with newly launched enVista Aspire™

Investing in Launch Excellence to Drive Growth¹



Q&A



**Growing
Revenue at or
Above Market**



**Building
Selling
Excellence**



**Improving
Supply
Chain**

Appendix

Early Stage Launches and Near-term Pipeline Products to Watch¹

Product	Status	Upcoming Milestone
Miebo ²	Available in U.S. Filed in Canada 1Q23	U.S. launch in process
SiHy Daily	Launched SVS in ~50 countries, including China in 2Q23; Multifocal launched in U.S. and Japan	Geo-expansion continues Toric launch expected in 2024
Lumify Expansion Opportunities	Eye Illuminations – Launching now in U.S.	Preservative Free submitted 2Q23 Allergy submission expected 2024
SeeLuma™ Fully Digital Surgical Visualization Platform (3D Microscope)	Available in U.S. and Western Europe	Additional countries expected to follow
eyeTELLIGENCE® Digital Platform	Beta software testing ongoing. Regulatory assessments complete	U.S. commercial release in process
IC-8® Apthera™	Available in select markets across Europe, as well as in Australia, New Zealand and Singapore	U.S. launch in process
MIMS® Minimally Invasive Surgical Procedure	Entered into exclusive European distribution agreement with Sanoculis	EU launch in process
enVista Envy™ enVista® Trifocal IOL	Canada, EU and U.S. submissions in process	Expect U.S., EU, Canada launch in 2024 (includes Toric versions and new EyeGility inserter)
enVista Aspire™ enVista® Extended Range Monofocal IOL	Available in U.S.; Canada submitted 1Q23 EU submitted 2Q23	U.S. launch in process; Expect Canada launch 4Q23 (includes Toric; new EyeGility inserter to be added in 2024) EU launch expected in 2024 with EyeGility inserter
enVista Beyond™ enVista® Extended Depth of Focus IOL	Clinical study expected to begin 1Q24	Expect 2025/2026 launch

Cash Flow and Balance Sheet Summary (3Q23)

	3Q23
Cash flow from operations	\$48M
Adj. Cash flow from operations (non-GAAP) ^{1,2}	\$66M
Depreciation	\$35M
Stock Based Comp	\$16M
Net Interest ³	\$72M
CapEx	\$33M

1. This is a non-GAAP measure or ratio. See Slide 1 and Appendix for further information on non-GAAP measures and ratios.

2. Adjusted cash flow from operations (non-GAAP) is Cash flow from (used in) operations, its most closely associated GAAP measure, less separation and separation-related payments of \$3 million and Business transformation costs of \$15 million.

3. Net Interest expense includes an upfront financing commitment cost of \$16 million directly related to the Xidra acquisition.

Cash Flow and Balance Sheet Summary (YTD)

1Q23-3Q23

Cash flow used in operations	(\$32M)
Adj. Cash flow from operations (non-GAAP) ^{1,2}	\$28M
Depreciation	\$106M
Stock Based Comp	\$58M
Net Interest ³	\$172M
CapEx	\$97M

1. This is a non-GAAP measure or ratio. See Slide 1 and Appendix for further information on non-GAAP measures and ratios.

2. Adjusted cash flow from operations (non-GAAP) is Cash flow from (used in) operations, its most closely associated GAAP measure, less separation and separation-related payments of \$9 million and Business transformation costs of \$51 million.

3. Net Interest expense includes an upfront financing commitment cost of \$16 million directly related to the Xildra acquisition.

Top 10 Revenues (Includes FX Impact)

Rank	Product/Franchises	3Q23	2Q23	1Q23	FY22	4Q22	3Q22
1	Ocuvite® + PreserVision®	\$104M	\$104M	\$81M	\$387M	\$114M	\$98M
2	Surgical Consumables ¹	\$93M	\$102M	\$95M	\$359M	\$94M	\$85M
3	SofLens®	\$60M	\$59M	\$60M	\$246M	\$62M	\$62M
4	Biotrue® ONEday	\$51M	\$49M	\$52M	\$201M	\$50M	\$53M
5	Bausch + Lomb Ultra®	\$51M	\$42M	\$51M	\$177M	\$43M	\$46M
6	Surgical Equipment ¹	\$47M	\$46M	\$44M	\$171M	\$45M	\$42M
7	Surgical Implantables ¹	\$45M	\$47M	\$44M	\$188M	\$49M	\$45M
8	Lumify® Franchise	\$44M	\$43M	\$38M	\$131M	\$35M	\$30M
9	renu®	\$43M	\$43M	\$42M	\$176M	\$47M	\$44M
10	Biotrue® Solutions Franchise	\$42M	\$49M	\$35M	\$153M	\$37M	\$39M

Segment Reported Revenue

Vision Care ³	3Q23	3Q22	Reported Change	Constant Currency Change ¹
Contact Lens Revenue	\$228M	\$222M	3%	5%
Consumer Revenue	\$420M	\$375M	12%	14%
Total Revenue	\$648M	\$597M	9%	11%
Surgical ²	3Q23	3Q22	Reported Change	Constant Currency Change ¹
Implantables Revenue	\$45M	\$45M	0%	(2%)
Equipment Revenue	\$47M	\$42M	12%	10%
Consumables Revenue	\$93M	\$85M	9%	8%
Total Revenue	\$185M	\$172M	8%	6%
Pharmaceuticals ³	3Q23	3Q22	Reported Change	Constant Currency Change ¹
Total Revenue	\$174M	\$173M	1%	1%

1. This is a non-GAAP measure or ratio. See Slide 1 and this Appendix for further information on non-GAAP measures and ratios.

2. As of the first quarter of 2023, certain products were recategorized across the consumables, implantables and equipment product categories. This change was made as management believes this better aligns these products in their respective categories. Prior period presentations of product categories have been conformed to current product category structure to allow investors to evaluate results between periods on a consistent basis.

3. Effective in the first quarter of 2023, certain products historically included in the reported results of the Pharmaceuticals segment are now included in the reported results of the Vision Care segment and certain products included in the reported results of the Vision Care segment are now included in the reported results of the Pharmaceuticals segment. Management believes these movements are necessary in order to better align these products with the groupings of similar products. The net impact of these product movements was not material to the periods presented. Prior period presentations of segment revenues have been conformed to the current segment reporting structure.

Reported Revenue Trailing Quarters by Segment

Bausch + Lomb	3Q23	2Q23	1Q23	4Q22	3Q22
Vision Care²					
Contact Lens	\$228M	\$215M	\$226M	\$219M	\$222M
Consumer	\$420M	\$431M	\$361M	\$405M	\$375M
Total Revenue	\$648M	\$646M	\$587M	\$624M	\$597M
Surgical¹					
Implantables	\$45M	\$47M	\$44M	\$49M	\$45M
Equipment	\$47M	\$46M	\$44M	\$45M	\$42M
Consumables	\$93M	\$102M	\$95M	\$94M	\$85M
Total Revenue	\$185M	\$195M	\$183M	\$188M	\$172M
Pharmaceuticals²					
Total Revenue	\$174M	\$194M	\$161M	\$184M	\$173M

1. As of the first quarter of 2023, certain products were recategorized across the consumables, implantables and equipment product categories. This change was made as management believes this better aligns these products in their respective categories. Prior period presentations of product categories have been conformed to current product category structure to allow investors to evaluate results between periods on a consistent basis.

2. Effective in the first quarter of 2023, certain products historically included in the reported results of the Pharmaceuticals segment are now included in the reported results of the Vision Care segment and certain products included in the reported results of the Vision Care segment are now included in the reported results of the Pharmaceuticals segment. Management believes these movements are necessary in order to better align these products with the groupings of similar products. The net impact of these product movements was not material to the periods presented. Prior period presentations of segment revenues have been conformed to the current segment reporting structure.

YTD Total Bausch + Lomb P&L¹ (Non-GAAP)²

Bausch + Lomb	1Q23-3Q23	1Q22-3Q22 ⁵	Reported Change	Constant Currency Change ²
Vision Care Revenue ⁴	\$1,881M	\$1,745M	8%	11%
Surgical Revenue	\$563M	\$530M	6%	7%
Pharmaceuticals Revenue ⁴	\$529M	\$497M	6%	8%
Total Revenue	\$2,973M	\$2,772M	7%	9%
Adj. Gross Profit ²	\$1,794M	\$1,673M	7%	10%
Adj. Gross Margin ²	60.3%	60.4%	(10 bps)	
Adj. R&D ²	\$243M	\$229M	(6%)	(6%)
Adj. R&D % of Revenues	8.2%	8.3%		
Adj. SG&A ²	\$1,185M	\$1,060M	(12%)	(13%)
Adj. SG&A % of Revenues ³	39.9%	38.2%		
Adj. EBITA ²	\$366M	\$383M	(4%)	1%
Depreciation	\$106M	\$98M	8%	7%
Stock Based Compensation	\$58M	\$45M	29%	29%
Adj. EBITDA^{2,3}	\$507M	\$539M	(6%)	(2%)
Adj. EBITDA Margin ²	17.1%	19.4%		
Adj. Net Income Attributable to B+L ²	\$175M	\$295M	(41%)	(34%)
Adj. EPS Attributable to B+L ^{2,4}	\$0.50	\$0.84		

1. Products with sales outside the United States impacted by F/X changes.

2. This is a non-GAAP measure or ratio. See Slide 1 and Appendix for further information on non-GAAP measures and ratios.

3. Includes transactional FX and NCI. FX headwinds (transactional and transactional) were -\$52M to Adj. EBITDA for YTD2023. The YTD2022 transactional FX impact was a gain of \$15M.

4. Effective in the first quarter of 2023, certain products historically included in the reported results of the Pharmaceuticals segment are now included in the reported results of the Vision Care segment and certain products included in the reported results of the Vision Care segment are now included in the reported results of the Pharmaceuticals segment. Management believes these movements are necessary in order to better align these products with the groupings of similar products. The net impact of these product movements was not material to the periods presented. Prior period presentations of segment revenues have been conformed to the current segment reporting structure.

5. YTD 2022 results were not fully burdened by all stand-up costs associated with the separation.

YTD Total Bausch + Lomb P&L¹ (GAAP)

Bausch + Lomb	1Q23-3Q23	1Q22-3Q22 ⁴	Reported Change	Constant Currency Change ²
Vision Care Revenue ³	\$1,881M	\$1,745M	8%	11%
Surgical Revenue	\$563M	\$530M	6%	7%
Pharmaceuticals Revenue ³	\$529M	\$497M	6%	8%
Total Revenue	\$2,973M	\$2,772M	7%	9%
Gross Profit	\$1,632M	\$1,484M	10%	13%
Gross Margin	54.9%	53.5%	140 bps	
R&D	\$244M	\$229M	(7%)	(7%)
<i>R&D % of Revenues</i>	8.2%	8.3%		
SG&A	\$1,253M	\$1,092M	(15%)	(16%)
<i>SG&A % of Revenues</i>	42.1%	39.4%		
Operating Income	\$81M	\$156M		
Net (Loss) Income Attributable to B+L	(\$206M)	\$7M		
<i>Net (Loss) Income Margin</i>	(6.9%)	0.3%		
EPS Attributable to B+L	(\$0.59)	\$0.02		

1. Products with sales outside the United States impacted by F/X changes.

2. This is a non-GAAP measure or ratio. See Slide 1 and Appendix for further information on non-GAAP measures and ratios.

3. Effective in the first quarter of 2023, certain products historically included in the reported results of the Pharmaceuticals segment are now included in the reported results of the Vision Care segment and certain products included in the reported results of the Vision Care segment are now included in the reported results of the Pharmaceuticals segment. Management believes these movements are necessary in order to better align these products with the groupings of similar products. The net impact of these product movements was not material to the periods presented. Prior period presentations of segment revenues have been conformed to the current segment reporting structure.

4. YTD 2022 results were not fully burdened by all stand-up costs associated with the separation.

Non-GAAP Adjustments EPS Impact (\$M)²

	Three Months Ended September 30				Nine Months Ended September 30			
	2023		2022		2023		2022	
	Income (Expense)	Earnings per Share Impact	Income (Expense)	Earnings per Share Impact	Income (Expense)	Earnings per Share Impact	Income (Expense)	Earnings per Share Impact
Net (loss) income and Diluted (loss) income per share attributable to Bausch + Lomb Corporation	\$ (84)	\$ (0.24)	\$ (18)	\$ (0.05)	\$ (206)	\$ (0.59)	\$ 7	\$ 0.02
Non-GAAP adjustments:	-	-	-	-	-	-	-	-
Amortization of intangible assets	47	0.13	59	0.17	160	0.45	188	0.54
Asset impairments	-	-	1	-	-	-	1	-
Restructuring, integration and transformation costs	34	0.10	11	0.03	96	0.27	15	0.04
Acquisition-related costs and adjustments (excluding amortization of intangible assets)	33	0.09	-	-	37	0.11	(5)	(0.01)
Separation costs and separation-related costs	2	0.01	15	0.04	7	0.02	28	0.08
Other	3	0.01	-	-	5	0.02	6	0.02
Tax effect of non-GAAP adjustments	41	0.12	39	0.12	76	0.22	55	0.15
Adjusted net income (non-GAAP)¹ and Adjusted earnings per share (non-GAAP)¹	\$ 76	\$ 0.22	\$ 107	\$ 0.31	\$ 175	\$ 0.50	\$ 295	\$ 0.84

1. This is a non-GAAP measure or non-GAAP ratio. See Slide 1 and this Appendix for further information on non-GAAP measures and ratios.

2. Except per share amounts.

Reconciliation of Reported Operating Loss/Income to Adjusted EBITA (non-GAAP)¹ (\$M)

2023 GAAP

Amortization of intangible assets

Restructuring, integration and transformation costs

Acquisition-related costs and adjustments (excluding amortization of intangible assets)

Separation costs and separation-related costs

Other

2023 Non-GAAP¹

3Q 2023					
	Gross Profit	Gross Margin	SG&A	R&D Expense	Operating Income
\$ 568	56.4%	\$ 418	\$ 82	\$ 40	
47	4.7%			47	
	0.0%	(24)		34	
	2	0.2%			17
		0.0%		(1)	2
		0.0%	2		
\$ 617	61.3%	\$ 396	\$ 81	\$ 140	

YTD 2023					
	Gross Profit	Gross Margin	SG&A	R&D Expense	Operating income
\$ 1,632	54.9%	\$ 1,253	\$ 244	\$ 81	
160	5.4%			160	
	0.0%	(64)		96	
	2	0.0%			21
		0.0%	(5)	(1)	7
		0.0%	1		1
\$ 1,794	60.3%	\$ 1,185	\$ 243	\$ 366	

2022 GAAP

Amortization of intangible assets

Asset impairments

Restructuring, integration and transformation costs

Acquisition-related costs and adjustments (excluding amortization of intangible assets)

Separation costs and separation-related costs

2022 Non-GAAP¹

3Q 2022					
	Gross Profit	Gross Margin	SG&A	R&D Expense	Operating Income
\$ 510	54.1%	\$ 381	\$ 77	\$ 46	
59	6.3%			59	
1	0.1%			1	
	0.0%	(10)		11	
		0.0%			
		0.0%	(11)	15	
\$ 570	60.5%	\$ 360	\$ 77	\$ 132	

YTD 2022					
	Gross Profit	Gross Margin	SG&A	R&D Expense	Operating income
\$ 1,484	53.5%	\$ 1,092	\$ 229	\$ 156	
188	6.8%			188	
1	0.1%			1	
	0.0%	(11)		15	
		0.0%			(5)
		0.0%	(21)	28	
\$ 1,673	60.4%	\$ 1,060	\$ 229	\$ 383	

Reconciliation of Reported Net (Loss) Income to EBITDA (non-GAAP)¹ and Adjusted EBITDA (non-GAAP)¹ (\$M)

	Three Months Ended September 30		Nine Months Ended September 30	
	2023	2022	2023	2022
Net (loss) income attributable to Bausch + Lomb Corporation	\$ (84)	\$ (18)	\$ (206)	\$ 7
Interest expense, net	72	33	172	96
Provision for income taxes	45	34	88	60
Depreciation and amortization of intangible assets	82	93	266	286
EBITDA	115	142	320	449
Adjustments:				
Asset impairments	-	1	-	1
Restructuring, integration and transformation costs	34	11	96	15
Acquisition-related costs and adjustments (excluding amortization of intangible assets)	17	-	21	(5)
Share-based compensation	16	18	58	45
Separation costs and separation-related costs	2	15	7	28
Other non-GAAP Adjustments:				
Other	3	-	5	6
Adjusted EBITDA (non-GAAP)¹	\$ 187	\$ 187	\$ 507	\$ 539

Reconciliation of Reported Revenue to Constant Currency Revenue¹ and Constant Currency Revenue Growth¹ (\$M)

	Calculation of Constant Currency Revenue for the Three Months Ended						Change in		Change in	
	September 30, 2023			September 30, 2022			Reported Revenue		Constant Currency Revenue ¹	
	Revenue as Reported	Changes in Exchange Rates ³	Constant Currency Revenue (Non-GAAP) ¹	Revenue as Reported			Amount	Pct.	Amount	Pct.
Bausch + Lomb										
Vision Care ²	\$ 648	\$ 13	\$ 661	\$ 597			\$ 51	9%	\$ 64	11%
Surgical	185	(3)	182	172			13	8%	10	6%
Pharmaceuticals ²	174	-	174	173			1	1%	1	1%
Total Bausch + Lomb	\$ 1,007	\$ 10	\$ 1,017	\$ 942			\$ 65	7%	\$ 75	8%
 Calculation of Constant Currency Revenue for the Nine Months Ended										
	September 30, 2023			September 30, 2022			Change in		Change in	
	Constant Currency			Reported Revenue			Reported Revenue		Constant Currency Revenue ¹	
	Revenue as Reported	Changes in Exchange Rates ³	Revenue (Non-GAAP) ¹	Revenue as Reported			Amount	Pct.	Amount	Pct.
Bausch + Lomb										
Vision Care ²	\$ 1,881	\$ 48	\$ 1,929	\$ 1,745			\$ 136	8%	\$ 184	11%
Surgical	563	4	567	530			33	6%	37	7%
Pharmaceuticals ²	529	7	536	497			32	6%	39	8%
Total Bausch + Lomb	\$ 2,973	\$ 59	\$ 3,032	\$ 2,772			\$ 201	7%	\$ 260	9%

1. This is a non-GAAP measure or non-GAAP ratio. See Slide 1 and this Appendix for further information on non-GAAP measures and ratios.

2. Effective in the first quarter of 2023, certain products historically included in the reported results of the Pharmaceuticals segment are now included in the reported results of the Vision Care segment and certain products included in the reported results of the Vision Care segment are now included in the reported results of the Pharmaceuticals segment. Management believes these movements are necessary in order to better align these products with the groupings of similar products. The net impact of these product movements was not material to the periods presented. Prior period presentations of segment revenues have been conformed to the current segment reporting structure.

3. The impact for changes in foreign currency exchange rates is determined as the difference in the current period reported revenues at their current period currency exchange rates and the current period reported revenues revalued using the monthly average currency exchange rates during the comparable prior period.

Reconciliation of Reported Revenue to Constant Currency Revenue¹ and Constant Currency Revenue Growth¹ (\$M)

	Calculation of Constant Currency Revenue for the Three Months Ended				Change in		Change in	
	September 30, 2023		September 30, 2022		Reported Revenue		Constant Currency Revenue ¹	
	Revenue as Reported	Changes in Exchange Rates ³	Constant Currency Revenue (Non-GAAP) ¹	Revenue as Reported	Amount	Pct.	Amount	Pct.
Contact Lens	228	4	232	222	6	3%	10	5%
Consumer ²	420	9	429	375	45	12%	54	14%
Surgical Consumables ⁴	93	(1)	92	85	8	9%	7	8%
Surgical Implantables ⁴	45	(1)	44	45	-	0%	(1)	-2%
Surgical Equipment ⁴	47	(1)	46	42	5	12%	4	10%
Lumify	44	-	44	30	14	47%	14	47%
Ocuvite + PreserVision	104	-	104	98	6	6%	6	6%
Artelac	30	-	30	27	3	11%	3	11%
Premium IOLs	13	(1)	12	9	4	44%	3	33%
Vyzulta	19	1	20	13	6	46%	7	54%
Contact Lens (excluding impact of distribution facility disruptions ⁵)	233	4	237	222	11	5%	15	7%
International Pharmaceuticals ²	70	-	70	67	3	4%	3	4%
Surgical Implantables ⁴ excluding EyeCee One IOL	45	(1)	44	40	5	13%	4	10%

1. This is a non-GAAP measure or non-GAAP ratio. See Slide 1 and this Appendix for further information on non-GAAP measures and ratios.

2. Effective in the first quarter of 2023, certain products historically included in the reported results of the Pharmaceuticals segment are now included in the reported results of the Vision Care segment and certain products included in the reported results of the Vision Care segment are now included in the reported results of the Pharmaceuticals segment. Management believes these movements are necessary in order to better align these products with the groupings of similar products. The net impact of these product movements was not material to the periods presented. Prior period presentations of segment revenues have been conformed to the current segment reporting structure.

3. The impact for changes in foreign currency exchange rates is determined as the difference in the current period reported revenues at their current period currency exchange rates and the current period reported revenues revalued using the monthly average currency exchange rates during the comparable prior period.

4. As of the first quarter of 2023, certain products were recategorized across the consumables, implantables and equipment product categories. This change was made as management believes this better aligns these products in their respective categories. Prior period presentations of product categories have been conformed to current product category structure to allow investors to evaluate results between periods on a consistent basis.

5. Contact Lens Revenue Impact of distribution facility disruptions is approximately \$5M.

Non-GAAP Appendix

Description of Non-GAAP Financial Measures

To supplement the financial measures prepared in accordance with U.S. generally accepted accounting principles (GAAP), the Company uses certain non-GAAP financial measures and ratios. These measures and ratios do not have any standardized meaning under GAAP and other companies may use similarly titled non-GAAP financial measures and ratios that are calculated differently from the way we calculate such measures and ratios. Accordingly, our non-GAAP financial measures and ratios may not be comparable to similar non-GAAP measures and ratios of other companies. We caution investors not to place undue reliance on such non-GAAP measures and ratios, but instead to consider them with the most directly comparable GAAP measures and ratios. Non-GAAP financial measures and ratios have limitations as analytical tools and should not be considered in isolation. They should be considered as a supplement to, not a substitute for, or superior to, the corresponding measures calculated in accordance with GAAP.

EBITDA/Adjusted EBITDA/Adjusted EBITDA Margin/Adjusted EBITDA excluding foreign exchange/Adjusted EBITDA growth (change) excluding foreign exchange

EBITDA (non-GAAP) is Net income (loss) attributable to Bausch + Lomb Corporation (its most directly comparable U.S. GAAP financial measure) adjusted for interest, income taxes, depreciation and amortization. Adjusted EBITDA (non-GAAP) is EBITDA (non-GAAP) further adjusted for the items described below. Management believes that Adjusted EBITDA (non-GAAP), along with the GAAP measures used by management, most appropriately reflect how the Company measures the business internally and sets operational goals and incentives. In particular, the Company believes that Adjusted EBITDA (non-GAAP) focuses management on the Company's underlying operational results and business performance. As a result, the Company uses Adjusted EBITDA (non-GAAP) both to assess the actual financial performance of the Company and to forecast future results as part of its guidance. Management believes Adjusted EBITDA (non-GAAP) is a useful measure to evaluate current performance. Adjusted EBITDA (non-GAAP) is intended to show our unleveraged, pre-tax operating results and therefore reflects our financial performance based on operational factors. In addition, cash bonuses for the Company's executive officers and other key employees are based, in part, on the achievement of certain Adjusted EBITDA (non-GAAP) targets.

Adjusted EBITDA margin (non-GAAP) is Adjusted EBITDA (non-GAAP) divided by Revenues.

Adjusted EBITDA (non-GAAP) Adjustments

Adjusted EBITDA (non-GAAP) is net income (loss) attributable to the Company (its most directly comparable GAAP financial measure) adjusted for interest expense, net, (benefit from) provision for income taxes, depreciation and amortization and the following items:

Asset impairments: The Company has excluded the impact of impairments of finite-lived and indefinite-lived intangible assets as such amounts are inconsistent in amount and frequency and are significantly impacted by the timing and/or size of acquisitions

and divestitures. The Company believes that the adjustments of these items correlate with the sustainability of the Company's operating performance. Although the Company excludes impairments of intangible assets from measuring the performance of the Company and its business, the Company believes that it is important for investors to understand that intangible assets contribute to revenue generation.

Restructuring, and integration and transformation costs: The Company has incurred restructuring costs as it implemented certain strategies, which involved, among other things, improvements to its infrastructure and operations, internal reorganizations and impacts from the divestiture of assets and businesses. With regard to infrastructure and operational improvements which the Company has taken to improve efficiencies in the businesses and facilities, these tend to be costs intended to right size the business or organization that fluctuate significantly between periods in amount, size and timing, depending on the improvement project, reorganization or transaction. Additionally, with the completion of the B+L IPO, as the Company prepares for post-Separation operations, the Company is launching certain transformation initiatives that will result in certain changes to and investment in its organizational structure and operations. These transformation initiatives arise outside of the ordinary course of continuing operations and, as is the case with the Company's restructuring efforts, costs associated with these transformation initiatives are expected to fluctuate between periods in amount, size and timing. These out-of-the-ordinary-course charges include third party advisory costs, as well as certain compensation-related costs (including costs associated with changes in our executive officers, such as the severance costs associated with the departure of the Company's former CEO and the costs associated with the appointment of the Company's new CEO). Investors should understand that the outcome of these transformation initiatives may result in future restructuring actions and certain of these charges could recur. The Company believes that the adjustments of these items provide supplemental information with regard to the sustainability of the Company's operating performance, allow for a comparison of the financial results to historical operations and forward-looking guidance and, as a result, provide useful supplemental information to investors.

Acquisition-related costs and adjustments excluding amortization of intangible assets: The Company has excluded the impact of acquisition-related costs and fair value inventory step-up resulting from acquisitions as the amounts and frequency of such costs and adjustments are not consistent and are significantly impacted by the timing and size of its acquisitions. In addition, the Company excludes the impact of acquisition-related contingent consideration non-cash adjustments due to the inherent uncertainty and volatility associated with such amounts based on changes in assumptions with respect to fair value estimates, and the amount and frequency of such adjustments are not consistent and are significantly impacted by the timing and size of the Company's acquisitions, as well as the nature of the agreed-upon consideration.

Share-based compensation: The Company excludes costs relating to share-based compensation. The Company believes that the exclusion of share-based compensation expense assists investors in the comparisons of operating results to peer companies. Share-based compensation expense can vary significantly based on the timing, size and nature of awards granted.

Non-GAAP Appendix

Adjusted EBITDA (non-GAAP) Adjustments (continued)

Separation costs and separation-related costs: The Company has excluded certain costs incurred in connection with activities taken to: (i) separate the Bausch + Lomb business from the remainder of BHC and (ii) register the Bausch + Lomb business as an independent publicly traded entity. Separation costs are incremental costs directly related to effectuating the separation of the Bausch + Lomb business from the remainder of BHC and include, but are not limited to, legal, audit and advisory fees, talent acquisition costs and costs associated with establishing a new board of directors and audit committee. Separation-related costs are incremental costs indirectly related to the separation of the Bausch + Lomb business from the remainder of BHC and include, but are not limited to, IT infrastructure and software licensing costs, rebranding costs and costs associated with facility relocation and/or modification. As these costs arise from events outside of the ordinary course of continuing operations, the Company believes that the adjustments of these items provide supplemental information with regard to the sustainability of the Company's operating performance, allow for a comparison of the financial results to historical operations and forward-looking guidance and, as a result, provide useful supplemental information to investors.

Other Non-GAAP adjustments: The Company also excludes certain other amounts, including IT infrastructure investment, litigation and other matters, gain/(loss) on sales of assets and certain other amounts that are the result of other, non-comparable events to measure operating performance if and when present in the periods presented. These events arise outside of the ordinary course of continuing operations. Given the unique nature of the matters relating to these costs, the Company believes these items are not routine operating expenses. For example, legal settlements and judgments vary significantly, in their nature, size and frequency, and, due to this volatility, the Company believes the costs associated with legal settlements and judgments are not routine operating expenses. The Company has also excluded certain other costs, including settlement costs associated with the conversion of a portion of the Company's defined benefit plan in Ireland to a defined contribution plan. The Company excluded these costs as this event is outside of the ordinary course of continuing operations and is infrequent in nature. The Company believes that the exclusion of such out-of-the-ordinary-course amounts provides supplemental information to assist in the comparison of the financial results of the Company from period to period and, therefore, provides useful supplemental information to investors. However, investors should understand that many of these costs could recur and that companies in our industry often face litigation.

Adjusted EBITDA excluding foreign exchange (or Adjusted EBITDA growth/change excluding foreign exchange) is Adjusted EBITDA (non-GAAP) (or Adjusted EBITDA growth/change (non-GAAP)) further adjusted to exclude the impact or the anticipated impact of foreign exchange (FX). Although changes due to foreign exchange movements are part of our business, they are not within management's control. These changes, however, can mask positive or negative trends in the underlying business performance. Accordingly, the Company believes the measure is useful to investors in assessing our performance. Prior to the disclosure of our Q3 2023 results, the company used the label "Adj. EBITDA adjusted for currency/FX headwinds" to describe this measure. The Company believes that the current label provides additional clarity.

Adjusted Net Income (non-GAAP)

Adjusted net income (non-GAAP) is net income (loss) attributable to Bausch + Lomb Corporation (its most directly comparable GAAP financial measure) adjusted for asset impairments, restructuring, integration and transformation costs, acquisition-related contingent consideration, separation costs and separation-related costs and other non-GAAP adjustments, as these adjustments are described above and further adjusted for amortization of intangible assets and acquisition-related costs and adjustments excluding amortization of intangible assets, as described below.

Amortization of intangible assets: The Company has excluded the impact of amortization of intangible assets, as such amounts are inconsistent in amount and frequency and are significantly impacted by the timing and/or size of acquisitions. The Company believes that the adjustments of these items correlate with the sustainability of the Company's operating performance. Although the Company excludes the amortization of intangible assets from its non-GAAP expenses, the Company believes that it is important for investors to understand that such intangible assets contribute to revenue generation. Amortization of intangible assets that relate to past acquisitions will recur in future

periods until such intangible assets have been fully amortized. Any future acquisitions may result in the amortization of additional intangible assets.

Acquisition-related costs and adjustments excluding amortization of intangible assets: In addition to the acquisition-related costs and adjustments as described above, the Company has excluded the expense directly attributable to one-time commitment and structuring fees related to a bridge loan facility put in place prior to the acquisition of Xiidra and certain other ophthalmology assets. The Company excluded these costs as they are outside of the ordinary course of continuing operations and are infrequent in nature. The Company believes that the exclusion of such out-of-the-ordinary-course amounts provides supplemental information to assist in the comparison of the financial results of the Company from period to period and, therefore, provides useful supplemental information to investors.

Adjusted net income (non-GAAP) excludes the impact of these certain items that may obscure trends in the Company's underlying performance. Management uses Adjusted net income (non-GAAP) for strategic decision making, forecasting future results and evaluating current performance. By disclosing this non-GAAP measure, it is management's intention to provide investors with a meaningful, supplemental comparison of the Company's operating results and trends for the periods presented. Management believes that this measure is also useful to investors as such measure allows investors to evaluate the Company's performance using the same tools that management uses to evaluate past performance and prospects for future performance. Accordingly, the Company believes that Adjusted net income (non-GAAP) is useful to investors in their assessment of the Company's operating performance and the valuation of the Company. It is also noted that, in recent periods, our GAAP net income (loss) attributable to Bausch + Lomb Corporation was significantly lower than our Adjusted net income (non-GAAP).

Constant Currency

Constant currency change or constant currency growth is calculated by adjusting or further adjusting a measure or ratio by changes in or impact of foreign currency exchange rates. Constant currency impact is determined by comparing 2023 amounts adjusted to exclude currency impact, calculated using 2022 monthly average exchange rates, to the actual 2022 reported amounts. Constant currency revenue is GAAP revenue (its most directly comparable GAAP financial measure) adjusted for changes in foreign currency exchange rates. The Company uses Constant Currency Revenues (non-GAAP) and Constant Currency Revenue Growth (non-GAAP) to assess performance of its reportable segments, and the Company in total, without the impact of foreign currency exchange fluctuations. The Company believes that such measures are useful to investors as they provide a supplemental period-to-period comparison. Although changes in foreign currency exchange rates are part of our business, they are not within management's control. Changes in foreign currency exchange rates, however, can mask positive or negative trends in the underlying business performance.

In addition, with respect to our contact lens products, we have further adjusted the reported revenue and constant currency revenue of such products to exclude the impact of the disruptions incurred at our U.S. distribution facility as a result of the implantation of a software upgrade at such facility. The Company excluded these amounts as they are out-of-the-ordinary and not expected to be reoccurring.

Non-GAAP Appendix

Adjusted EBITA/Adjusted EBITA Margin

Adjusted EBITA represents Operating income (loss) (its most directly comparable GAAP financial measure) adjusted to exclude amortization, fair value adjustments to inventory in connection with business combinations and integration related inventory charges and technology transfer costs, restructuring, integration and transformation costs, asset impairments, goodwill impairments, acquisition related costs, separation costs, IPO costs, separation-related costs, IPO-related costs and certain other non-GAAP charges as discussed under "Other Non-GAAP adjustments" above. Adjusted EBITA Margin (non-GAAP) is Adjusted EBITA (non-GAAP) divided by Revenues. The most directly comparable GAAP financial measure is operating income margin, which is Operating income (loss) divided by Revenues.

Management believes that Adjusted EBITA (non-GAAP) and Adjusted EBITA Margin (non-GAAP), along with the GAAP measures used by management, appropriately reflect how the Company measures the business internally and sets operational goals for each of its businesses. In particular, the Company believes that Adjusted EBITA (non-GAAP) and Adjusted EBITA Margin (non-GAAP) focuses management on the Company's underlying operational results and segment performance. As a result, the Company uses Adjusted EBITA (non-GAAP) and Adjusted EBITA Margin (non-GAAP) to assess the actual financial performance of each segment and to forecast future results as part of its guidance.

The Company believes that Adjusted EBITA (non-GAAP) and Adjusted EBITA Margin (non-GAAP) are useful to investors as they provide consistency and comparability with our past financial performance and facilitates period-to-period comparisons of the Company's profitability and the profitability of our segments as they eliminate the effects of certain cash and non-cash charges, which given their nature and frequency, are outside the ordinary course and relate to unique circumstances.

Adjusted Gross Profit/Adjusted Gross Margin

Adjusted gross profit (non-GAAP) represents gross profit (its most directly comparable GAAP financial measure) adjusted for Other revenues, Cost of other revenues, Amortization of intangible assets and fair value adjustments to inventory in connection with business combinations. In accordance with GAAP, Gross profit represents total Revenues less Costs of goods sold (excluding amortization of intangible assets) less Cost of other revenues less Amortization of intangible assets. Adjusted gross margin (non-GAAP) (the most directly comparable GAAP financial measure for which is gross margin) represents Adjusted gross profit (non-GAAP) divided by Product revenues.

Adjusted gross profit (non-GAAP) and Adjusted gross margin (non-GAAP) are measures used by management to understand and evaluate the Company's and each of its segment's pricing strategy, strength of product portfolio, ability to control product costs and the success of its go-to-market strategies. Adjusted gross profit (non-GAAP) and Adjusted gross margin (non-GAAP) facilitate period-to-period comparisons of the Company's and each of its segment's ability to generate cash flows from sales, as these measures eliminate the effects of amortization of intangible assets and fair value adjustments to inventory in connection with business combinations, which are a non-cash charges.

The Company believes that Adjusted gross profit (non-GAAP) and Adjusted gross margin (non-GAAP) are useful to investors as they provide consistency and comparability with our past financial performance and facilitate period-to-period comparisons of the Company's and each of its segments' ability to generate incremental cash flows from its revenues as these measures eliminate the effects of amortization of intangible assets and fair value adjustments to inventory in connection with business combinations, which are a non-cash charges that can be impacted by, among other things, the timing and magnitude of acquisitions, which given their nature and frequency, are outside the ordinary course and relate to unique circumstances.

Non-GAAP Appendix

Adjusted SG&A

Adjusted SG&A expenses (non-GAAP) represents selling, general and administrative expenses ("SG&A expenses") (its most directly comparable GAAP financial measure), adjusted to exclude separation-related costs, IPO-related costs and certain costs primarily related to legal and other professional fees relating to legal and governmental proceedings, investigations and information requests respecting certain of our distribution, marketing, pricing, disclosure and accounting practices, as well as transformation costs. See the discussion under "Other Non-GAAP adjustments" and "restructuring, integration and transformation costs" above. Management uses Adjusted SG&A (non-GAAP), along with GAAP measures, as a supplemental measure for period-to-period comparison to understand and evaluate each segment's ability to control costs and direct additional cash investments in each business. The Company believes that Adjusted SG&A (non-GAAP) is useful to investors as it provides consistency and comparability with our past financial performance and facilitates period-to-period comparisons of our SG&A expenses, and operations, as this measure eliminates the effects of separation-related costs, IPO-related costs and legal and other professional fees which given their nature and frequency, are outside the ordinary course and relate to unique circumstances.

Adjusted Tax Rate

Adjusted Tax Rate (the most directly comparable financial measure for which is our GAAP tax rate) includes the tax impact of the various non-GAAP adjustments used in calculating our non-GAAP measures. However, due to the differences in the tax treatment of items excluded from non-GAAP earnings, our adjusted tax rate will differ from our GAAP tax rate and from our actual tax liabilities.

Adjusted Earnings Per Share (EPS)

Adjusted earnings per share or Adjusted EPS (non-GAAP) is calculated as Diluted income per share attributable to Bausch + Lomb Corporation ("GAAP EPS") (its most directly comparable GAAP financial measure), adjusted for the per diluted share impact of each adjustment made to reconcile Net income to Adjusted net income (non-GAAP) as discussed above. Like Adjusted net income (non-GAAP), Adjusted EPS (non-GAAP) excludes the impact of certain items that may obscure trends in the Company's underlying performance on a per share basis. By disclosing this non-GAAP measure, it is management's intention to provide investors with a meaningful, supplemental comparison of the Company's results and trends for the periods presented on a diluted share basis. Accordingly, the Company believes that Adjusted EPS (non-GAAP) is useful to investors in their assessment of the Company's operating performance, the valuation of the Company and an investor's return on investment. It is also noted that, for the periods presented, our GAAP EPS was significantly lower than our Adjusted EPS (non-GAAP).

Adjusted Cash Flows from Operations/Adjusted Cash used in Operations

Adjusted cash flows from operations (non-GAAP)/Adjusted Cash used in Operations (non-GAAP) is Cash flow from operations/Cash used in operations (loss) attributable to Bausch + Lomb Corporation (its most directly comparable GAAP financial measure) adjusted for: (i) payments of legacy legal settlements, net of insurance proceeds, if any, and (ii) payments for separation costs, IPO costs, separation-related costs, and IPO-related costs. Management believes that Adjusted cash flows from operations (non-GAAP)/Adjusted Cash used in Operations (non-GAAP), along with the GAAP and non-GAAP measures used by management, most appropriately reflect how the Company measures the business internally. The Company uses adjusted cash flows from operations (non-GAAP)/Adjusted Cash used in Operations (non-GAAP) both to assess the actual financial performance

of the Company and to forecast future results as part of its guidance. Management believes adjusted cash flows from operations (non-GAAP)/Adjusted Cash used by Operations (non-GAAP) is a useful measure to evaluate current performance amounts. As these payments arise from events outside of the ordinary course of continuing operations as discussed above, the Company believes that the adjustments of these items provide supplemental information with regard to the sustainability of the Company's cash from operations, allow for a comparison of the financial results to historical operations and forward-looking guidance and, as a result, provide useful supplemental information to investors.

Adjusted R&D

Adjusted R&D expenses (non-GAAP) represents research and development expenses ("R&D expenses") (its most directly comparable GAAP financial measure), adjusted to exclude certain separation-related costs. See the discussion under "Other Non-GAAP adjustments" above. Management uses Adjusted R&D (non-GAAP), along with GAAP measures, as a supplemental measure for period-to-period comparison to understand and evaluate each segment's ability to control costs. The Company believes that Adjusted R&D (non-GAAP) is useful to investors as it provides consistency and comparability with our past financial performance and facilitates period-to-period comparisons of our R&D expenses, as this measure eliminates the effects of separation-related costs, which given their nature and frequency, are outside the ordinary course and relate to unique circumstances.